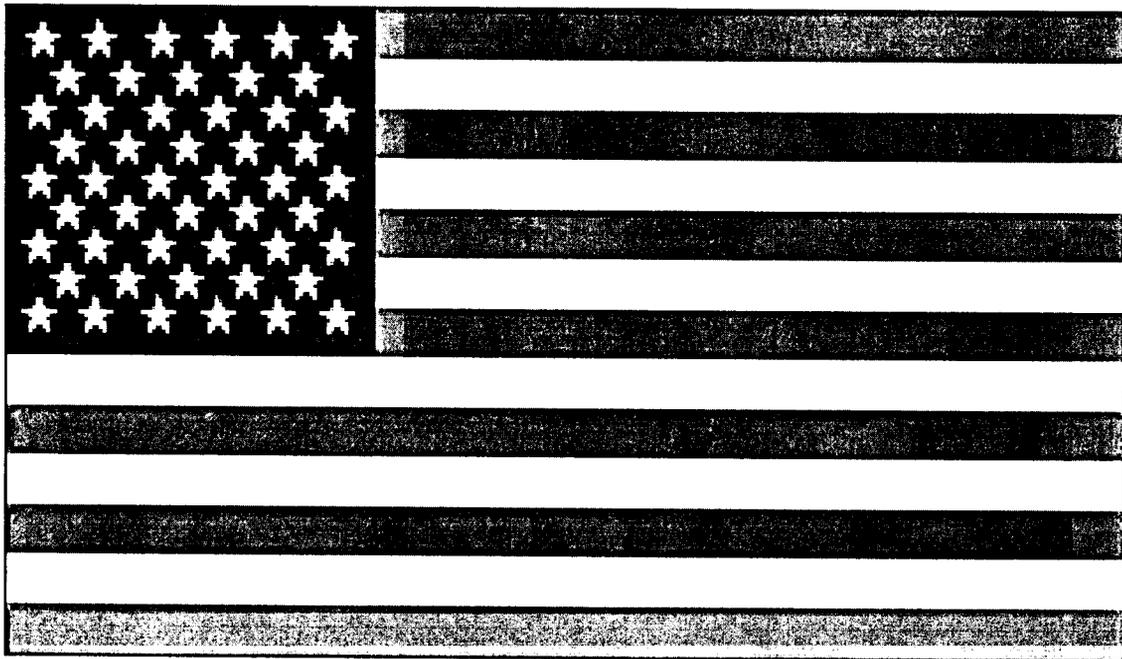


FDNY
INCIDENT ACTION PLAN
OPERATIONAL PERIOD
MONDAY 0700 FEBRUARY 11th
THROUGH
THURSDAY 0700 FEBRUARY 14TH
2002



OPERATIONAL PERIOD**MONDAY 02/11/02 0700 hours – THURSDAY 02/14/02 0700 hours****OVERALL INCIDENT OBJECTIVES**

1. Provide for the health, safety, and welfare of all personnel working around the incident.
2. Provide for the recovery and identification of as many remains as possible, and return to the family.
3. Coordinate with all involved agencies to support the operational needs of the incident.
4. Document all critical items and significant events.

OPERATIONAL FACILITIES AND LOCATIONS

| | |
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| Incident Command Post | 10/10 Firehouse (Liberty & Greenwich) |
| Operations Post | 10/10 Firehouse (Liberty & Greenwich) |
| West Command | Vesey & Church (Offices Sign – in) |
| East Command | Liberty & Church (Church & Vesey Sectors) |
| FDNY Cache | Quarters of 10/10 – open 0800-2000 hrs. |
| FDNY Parking | West & Warren Streets. |
| Additional parking at DOT lot (SW corner of West & Warren Streets) | |

OPERATIONAL RESOURCES**FDNY WTC TF**

| | |
|------------------|---|
| Recovery Team | 75 Officers and Firefighters |
| Suppression Team | 10 officers and Firefighters |
| FAST Team | SOC Officer & 7 Firefighters |
| GPS/BFU Team | 10 Officers & Firefighters per 24 hour tour |

FDNY/EMS

10 people per day shift / 10 people per night shift

EMS UNIT LOCATIONS

1. EMS OPERATIONS - 1 Capt at FDNY Operations (E10-L10) 2nd floor
2. East / Morgue 1 Lt.
3. ALS – 72S West/Vesey - 2 Paramedics
4. BLS – 72B Liberty/West - 2 EMTs
5. BLS – 71A Church /Cortland - 2 EMTs
6. Morgue 82C - 1 EMT
7. Morgue 82D - 1 EMT

**Note: Temporary Morgue location is Church St. Between Cortlandt and Dey St.
Phone Number: (212) 233-4261**

ACCOMPLISHMENTS

1. Recovery operations continue on a 24-hour basis.
2. **Safety Memo issued. See Attachment.**

CONTINUING ACTIONS

1. Operations continue on debris removal from the North Tower area with intermittent use of handlines to cool debris.
2. Debris removal from WTC 2 and WTC 5
3. Welding, debris removal, and shoring operations @ Bankers Trust (130 Liberty St.) continues. Sprinkler system is still OOS. Standpipe system has been filled. The manual fire pump is functional, the automatic pump is not in service.
4. Debris removal from WTC 6 continues. Hand line fire prevention/suppression support from FDNY required on Vesey St. as necessary.
5. NYDOL PESH issuing personal monitoring for PD & FD.
6. West Street Siamese at 3 WFC is OOS. Use Vesey Street Siamese if needed.
7. Glass removal from Bankers Trust has been completed.
8. PAPD & Mooretrench will enter North & South Projections at 0900 & 1500 hrs. daily to inspect dewatering pumps in PATH tubes. This will be an ongoing operation. This information will be updated weekly.

PLANNED ACTIONS (Next 24 hours)

1. Debris removal and shoring at 130 Liberty St, Bankers Trust, is ongoing. The 2 service elevators located on the south side are in service with phase 1 and phase 2 of Fireman Service working.
2. Core Drilling and Tie Backs continue. Grouting of slurry walls ongoing.
3. Shoring at South Projection on going.
4. Monday 02/11/02 1100 hours insertion of 1&9 Tunnel FEMA TEAM, SOC notified.

ANTICIPATED ACTIONS (48 - 72 hours)

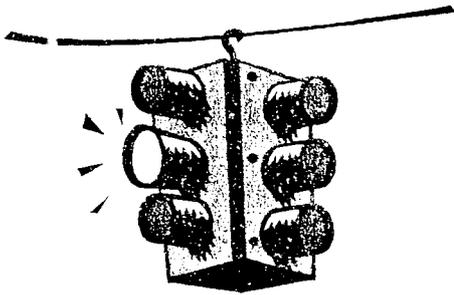
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SPECIAL INSTRUCTIONS:

1. **FDNY Sector Chiefs will approve all searches.**
2. **No open flames or warming fires. All fires will be extinguished by FDNY.**
3. **Operations Post is requested to fax the name of the 3 Safety Chiefs for each tour to the Incident Command Post.**
4. **PPE requirements are as follows:**
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6. **GPS is to be used to plot locations of all victims, remains, fire equipment and apparatus. If the GPS is not operational, hand held GPS operators will manually record grid locations using a **grid map dated 09/20 or later.** GPS units are available through the Sector Chiefs, who shall contact the GPS Team via channel 5.**
7. **When any SCBA or compressed gas cylinders are found, the Sector Chief will contact ICP for Fire Prevention notification. Cages are at East & West Command for temporary storage of cylinders.**
8. **Enclosures on North and South projections on West Street are locked. The keys will be located with the FDNY Command Post, NYPD Officer at enclosure, and OEM.**
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12. **All underground insertions/void searches must be coordinated with FDNY SOC Chief on duty and the IC at Duane St. to ensure safety.**
13. **DC will ensure 1 BC attends the Daily Contractors Safety Shift Overlap meeting at 3 WFC on 30th floor at 11:45 pm.**
14. **Operations Chief shall attend Contractors Meeting inside BOVIS Trailer, at 0800 and 1730 hours each day.**

There is an OEM representative located at the OEM trailer (Murray and West - 212 941-5337) to contact DDC to handle contractor problems. To contact the contractors on site, DDC has a person stationed at 10/10 to assist. OEM is also the contact for OSH

1/28/02



STOPPING / GAINING

ATTENTION OF HEAVY EQUIPMENT OPERATOR

RED FLAGS WILL SOON BE ISSUED TO FDNY TEAM OFFICERS AND SPOTTERS TO ENHANCE COMMUNICATIONS BETWEEN RECOVERY TEAM MEMBERS AND HEAVY EQUIPMENT OPERATORS.

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BY ORDER OF DC R.SPADAFORA
SITE SAFETY OFFICER



FIRE DEPARTMENT

100 DUANE STREET NEW YORK, NY 10007
 TEL. 646.613.1591 FAX 646.613.8406

WTC COMMAND

RECOVERIES WTC MONTH OF FEBRUARY

(RUNNING TOTAL OF RECOVERIES SINCE SEPT. 11, 2001)

| <u>WEEK OF</u> | <u>02/04</u> | <u>02/11*</u> | <u>02/18</u> | <u>02/25</u> |
|----------------|--------------|---------------|--------------|--------------|
| UNIFORM TOTAL | 168 | 171* | | |
| NYPD | 8 | 8 | | |
| FDNY | 145 | 146 | | |
| PAPD | 11 | 11 | | |
| EMS | 3 | 3 | | |
| OTHER | 3 | 3 | | |

WHOLE BODY 268 270*

IDENTIFIED 700 712*

HUMAN REMAINS 13,951 14,057*

CONFIRMED FF'S 144 146*

TOTAL FOR JANUARY

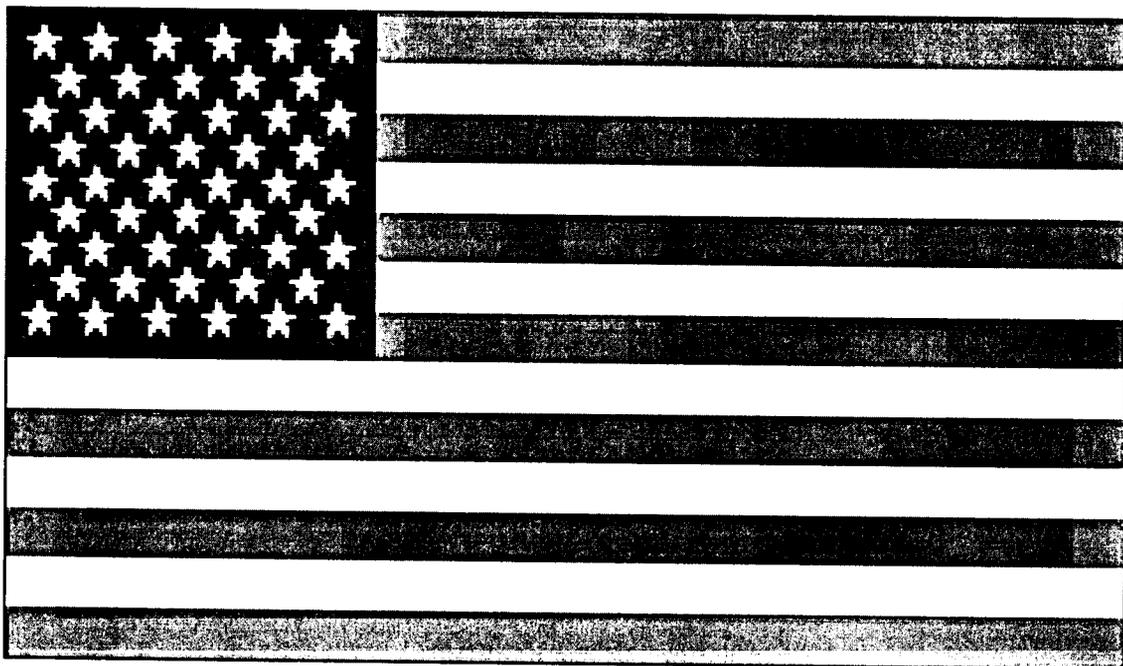
TOTAL FOR WEEK 1/27 TO 2/04

| | | |
|----------------|-------|-----|
| UNIFORM | 22 | 1 |
| WHOLE BODY | 15 | 4 |
| IDENTIFIED | 99 | 7 |
| HUMAN REMAINS | 1,718 | 462 |
| CONFIRMED FF'S | 17 | 1 |

UNIFORM = FDNY / NYPD / PAPD / EMS (MEMBERS OF SERVICE)

(*) --- THESE NUMBERS ARE TOTALS AS OF FRIDAY 02/08/02.

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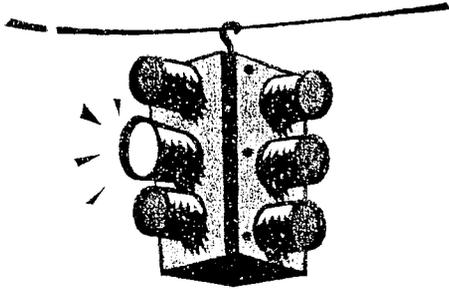
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| IDENTIFIED | 700 | 712* | | |
| HUMAN REMAINS | 13,951 | 14,057* | | |
| CONFIRMED FF'S | 144 | 146* | | |

TOTAL FOR JANUARY

TOTAL FOR WEEK 1/27 TO 2/04

| | | |
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Memo

To: FDNY, Confined Space Rescue Unit
From: Bill Ryan, Director of Safety, Tully
CC: James Tully, General Superintendent
Date: 2/9/02
Re: Confined Space Entry

On 2/10/02 we will be working on the B-6 levels of WTC # 6. We are going to be utilizing all the DDC procedures for confined space entry. We have worked here before and have covered all the perceived hazards. The scope of work will be cleaning the tracks of the path train and placement of pontoons on the tracks to protect them. We will be using 6 workers on this operation. I have verbally notified Chief Rosweiler of this operation. The purpose of this memo is to give you the required 24-hour notice of the work.



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Time 8 AM

S.O.C. Notified 2/9/02 Ld. (R)

Sunday